Ermenegildo Zegna Group

ERMENEGILDO ZEGNA GROUP OPENS NEW FOOTWEAR AND LEATHER GOODS CENTER OF EXCELLENCE IN SALA BAGANZA (PARMA), WHERE CRAFTSMANSHIP TAKES SHAPE IN NATURE

Inspired by the Founder's vision, "*La Fabbrica della Luce*"[1] is set within an oasis of 400 trees and places people's well-being at its heart, creating a harmonious dialogue between light, nature and the workplace.

Dedicated to production for all the Group's brands, the center will employ more than 300 people.

Milan, 26 November 2026. Ermenegildo Zegna Group opens its new manufacturing center of excellence dedicated to luxury footwear and leather goods in Sala Baganza (Parma).

Announced in February 2024, the facility is beginning operations on schedule and will manufacture products for all the Group's brands. The new center marks a further milestone in the Group's continued efforts to strengthen its manufacturing platform, reaffirming its commitment to continued investment in Italy and to preserving and enhancing the country's rich heritage of manufacturing skills and traditions.

"For more than a century, we have believed that creating something designed to endure begins with people: with their hands, their knowledge and their passion, and that this must be achieved in harmony with communities and nature. The art of making lies at the very heart of our Group," said ***Gildo Zegna, Executive Chairman of Ermenegildo Zegna Group****. "The new Parma center of excellence for footwear and leather goods marks another step forward on this journey: an investment in our unique Filiera, in Italy and its extraordinary manufacturing culture, and in the next generations, who will preserve these skills while continuing to evolve them. Safeguarding and passing on this heritage of knowledge, the living soul of Made in Italy, is a responsibility we have towards our people and our country."*

The Sala Baganza facility will progressively scale up operations over the coming months, ultimately employing more than 300 people.

Light, harmony, and a sense of connection guide the architectural design of the facility. Large openings overlooking the oasis and expansive roof sheds allow natural light to flow throughout the spaces, creating continuity between the different environments and stages of production. This constant dialogue between architecture, nature, and craftsmanship gives life to "*La Fabbrica della Luce*".

Inspired by the Founder's vision and his relationship with nature, the facility is surrounded by an oasis of circa 400 trees and includes a 1.3MWp photovoltaic system to integrate renewable energy generation into the site's operations.

Designed by **ACPV ARCHITECTS Antonio Citterio Patricia Viel**, the building meets the highest environmental and well-being standards. Its architecture places the art of making at its heart, a defining element of Ermenegildo Zegna Group for more than 116 years.

To mark the start of operations, the site welcomed the Group's Board of Directors and top management. The official inauguration of the facility is scheduled for the first half of 2027.

[1] The Factory of Light

About Ermenegildo Zegna Group

Founded in 1910 in Trivero, Italy, the Ermenegildo Zegna Group (NYSE:ZGN) is a global luxury company with a leading position in the high-end menswear business. Through its three complementary brands, the Group reaches a wide range of communities and market segments across the high-end fashion industry, from ZEGNA's timeless luxury to the modern tailoring of Thom Browne, to seductive elegance with TOM FORD FASHION. The Ermenegildo Zegna Group is internationally recognized for its unique Filiera, owned and controlled by the Group, which is made up of the finest Italian textile producers fully integrated with unique luxury manufacturing capabilities, to ensure superior excellence, quality and innovation capacity.

The Ermenegildo Zegna Group has more than 7,200 employees and recorded revenues of €1.92 billion in 2025.

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